

7. Review 2021 BAC Schedule – Chuck Rush
 - x BAC meeting usually the second Wed of the month; some deviations from that are needed this year
 - x 3 meetings held for March in the event we need them (to get through the budget)
 - x Currently we have approval for virtual meetings on a temporary basis; this may change in the future

8. Policy Review – Erik Sullivan
 - x Policies are reviewed on a published schedule at Board meetings
 - x Policy review cycle allows for public comments at the beginning and during policy drafts
 - o Committees also have the opportunity to provide feedback
 - x Some of the policies are relevant to BAC – some coming this winter

9. Discussion on 2021 Way Ahead and Council Work – Chuck Rush
 - x Between now and Feb – BAC members need to get as smart as possible on the budget areas and direction, with focus on areas that are changing, or we expect to be an important part of the budget
 - o Members should understand where Revenue comes from and APS’ relationship with Arlington County
 - New members should read the Executive Summary of previous year’s budget
 - x BAC discussion on topics of interest:
 - o Compensation study – December 7th board work session on the compensation study
 - o Update on equity initiatives and impact to the budget
 - Alternative funding model study from Reid Goldstein
 - o Enrollment forecasts; particularly considering how the pandemic has continued to impact this
 - o Lessons learned from the past year (mentioned in BAC end of year report)
 - o Status of recommendations from previous years – where do they go?
 - o Virtual learning program – how have the investments played out and does this need to be a focus in the future? Can we leverage any of the IT investment?
 - o CIP update
 - o Initial thoughts/strategies about covering the \$40 million initial shortfall/deficit
 - o Transportation

The meeting was adjourned at 8:22.